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#### 1. INTRODUCTION

The Preston, South Ribble and Lancashire City Deal was agreed with Government in 2013 and has been designed to drive forward local growth by empowering the City Deal to make the most of its economic assets and opportunities. The City Deal is an ambitious programme of work that builds on the strong economic performance of the area over the last ten years and will help ensure the City Deal area continues to grow by addressing strategic transport infrastructure challenges to enable the delivery of new jobs and housing.

The City Deal partners are the Lancashire Enterprise Partnership (LEP), Central Government, Lancashire County Council (LCC), Preston City Council (PCC), South Ribble Borough Council (SRBC) and the Homes and Communities Agency (HCA).

The City Deal is a ten year infrastructure delivery programme. It is funded through pooled local and national private and public sector resources. The private sector are contributing through Community Infrastructure Levy (CIL) and other developer contributions. The Department for Transport (DfT) is investing through Local Major funding, the LEP through the Growth Deal, the HCA through the local retention of value uplift from land sales and the councils via New Homes Bonus (NHB), Business Rates (NNDR), capital programme resources and land.

The City Deal will generate:

- More than 20,000 net new private sector jobs, including 5,000 in the Lancashire Enterprise Zone;
- Nearly £1 billion growth in Gross Value Added (GVA);
- 17,420 new homes; and
- £2.3 billion in leveraged commercial investment.

The City Deal partners have established a City Deal Infrastructure Delivery Programme and City Deal Investment Fund, which together are worth £450m over the lifetime of the Deal.

The City Deal Infrastructure Delivery Programme will enable delivery of critical highway infrastructure and allow the full development of significant commercial development and housing schemes. This includes four highway schemes and local community infrastructure, such as schools and health facilities, required to support the scale of such ambitious development.

#### 2. PURPOSE OF THE 2016/19 BUSINESS AND DELIVERY PLAN

The delivery of a successful City Deal is dependent upon robust programme and project management principles that align the delivery of strategic highway and community infrastructure with the development of the housing and employment sites identified in the City Deal area.

The City Deal partners have agreed that two plans, a Business and Delivery Plan and a HCA Business and Disposal Plan (BDP) be presented annually to the City Deal Executive and Stewardship Board.

The purpose of this Plan is to set out the delivery programme for the strategic highway infrastructure and community infrastructure over the period 2016 - 2019. Milestones for the delivery of the Housing and Commercial Sites are currently being reviewed and will be detailed in the refreshed version of this Plan in Spring 2017. The purpose of the BDP is to set out the HCA's annual disposal plan for HCA assets contained in the City Deal.

The proposals set out in this Plan demonstrate the commitment between Central Government, the LEP, the HCA, Lancashire County Council, Preston City Council, South Ribble Borough Council, skills and employment providers and the private sector to work together to deliver the City Deal. This ongoing commitment will be communicated each year, by providing an updated version of this Plan.

#### 3. A REVIEW OF YEAR TWO

A detailed annual review of performance was presented to the City Deal Executive and Stewardship Board in June 2016. In Year two expenditure from the City Deal Infrastructure Delivery Fund in 15/16 was £14.66m against income received of £27.884m. A number of significant milestones were achieved in 15/16 which have established a strong position to build on in Year 3 of the Programme. Notable milestones include:

#### **Highway Infrastructure:-**

- Broughton Bypass all funding approvals in place, contractor appointed and construction underway.
- Preston Western Distributor Early contractor involvement secured, public consultation completed and planning application prepared and being validated ready for submission early 2016/17.
- A582 Dualling work Golden Way North section completed. Golden Way South concept design approved and route adopted. Stanifield roundabout complete and tank roundabout works underway.

#### **Transport Corridors**

- Fishergate Central Gateway Phase 2a complete
- Bamber Bridge Concept design approved

#### **Housing Sites**

- 6 monthly target for housing completions achieved and 2015/16 target of 800 on course to be met
- Since the start of the City Deal 16,000 new homes have been completed ahead of a forecast of 1200

#### **Employment Sites**

- Masterplan approved for Cuerden, the largest employment site in the City Deal
- Completions and lettings of new speculative light industrial units in Preston and South Ribble

#### **Local Partner Assets**

- Implementation of a co-ordinated development plan for City Centre North, Preston.
- Letting of new logistics units at Lancashire Business Park, South Ribble.

#### **Community Infrastructure**

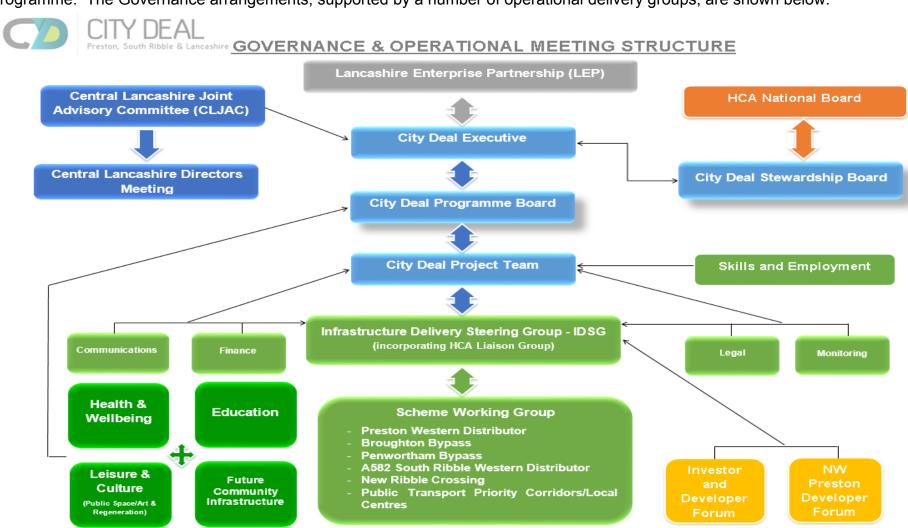
• Worden Park Improvements – External access improvements, extension of exiting car park and road/footpath improvements completed

#### **Employment and Skills**

- Study commissioned and report produced identifying the skills and employment implications of the City Deal programme.
- City Deal Skills and Employment Group established to develop an action plan and oversee its implementation.
- Careers Education, Information, Advice and Guidance Taskforce launched.

## Governance and Implementation

There is a robust governance structure for the City Deal which directs and oversees the implementation and performance of the programme. The Governance arrangements, supported by a number of operational delivery groups, are shown below.



## **Infrastructure Delivery**

The Infrastructure Delivery Steering Group (IDSG) is responsible for developing the infrastructure elements of this Plan on an annual basis, and once approved by the Executive and Stewardship Board, the IDSG oversees infrastructure implementation. It has recently taken on the responsibilities of the former HCA Liaison Group in relation to site disposals, and acts as a catalyst for addressing any blockages that might delay progress. The IDSG will also oversee the delivery of the Community Infrastructure Plan, once it has been developed and approved.

## **Planning and Delivery**

The Central Lancashire Planning Directors' Group helps ensure that a strong development management approach is in place to support the delivery of the City Deal Housing and Employment sites. A priority in 2016/17 for the City Deal Executive and Stewardship Board, is to develop a better coordinated and focussed approach to the delivery of those sites going forward. The timely delivery of the development sites is critical to the achievement of the aims of the City Deal, and underpins the City Deal finance model. Whilst the site delivery is predominantly private sector led, there is a lot that the Partners can do to facilitate the accelerated delivery of sites, at key stages of the pre planning and planning process. The City Deal Executive and Stewardship is committed to ensuring that the planning process in the City Deal area provides the necessary 'enabling' support to applicants as part of a strong investment proposition for developers. This development management approach will include:-

- Site by site analysis, identifying any risks to development and proposing mitigating measures.
- Identify and remove/monitor blockages in the system that are holding up development.
- Streamline planning processes to ensure that City Deal sites/schemes are dealt with swiftly.
- Identify a single contact point for each development site to maintain the momentum set out in the overall programme
- Ensure a shared understanding across the planning authorities of the importance of the sites to the City Deal.
- Strengthen the role of the Central Lancashire Joint Advisory Committee in achieving sustainable development on City Deal sites.

## **Community Infrastructure**

A City Deal Community Infrastructure Plan (CIP) is being developed and will be presented to the City Deal Executive and Stewardship Board in 2017 for approval. The Demographic modelling exercise currently underway will be used to inform the content of the CIP which will set out funding proposals for schemes falling into one of the agreed four categories; Health and Wellbeing, Education,

Leisure and Culture and Future CI Improvements. The schemes will be approved by the Executive and Stewardship Board when income is secured and has been paid into the Fund. In advance of that, the list of smaller scale CI projects already approved has been brought forward and included in the Infrastructure Delivery section of this Plan.

## **Employment and Skills**

The City Deal Executive and Stewardship Board approved a Skills and Employment Strategy and Action Plan in 2015http://www.lancashirelep.co.uk/lep-priorities/skills-employment/evidence-base.aspx). Key activity for 2016-2019 is set out in the Action Plan, which focusses on measures to: ensure there are sufficiently skilled workforces to support both the construction industry and the growth sectors in the local economy; maximise the social value and training and employment opportunities from construction sector activity; and provide training and skills to secure inward investment and company expansion in the City Deal area.

## **Monitoring**

Monitoring is undertaken on both implementation and impact of the City Deal programme. Six monthly monitoring reports on core and supporting metrics are provided to Government and the City Deal Executive and Stewardship Board receive quarterly performance progress monitoring reports on the infrastructure schemes and six monthly progress reports on development site delivery milestones set out in the annual business plan. An End of Year performance report is presented to the City Deal Executive and Stewardship Board every June.

## **Communications and Marketing**

The City Deal Executive and Stewardship Board approved a Communications and Marketing Strategy and Action Plan for the period up to April 2017 at its meeting in January 2015. The strategy seeks to: ensure a consistent approach to internal and external communications; provide clear messages for defined audiences; and raise the profile of the City Deal programme and area. Key activity for 2016-2019 will support: inward investment and business communications; scheme marketing; and local community communications.

## **Finance**

#### **Infrastructure Delivery Fund**

The pooling of local and national private and public sector resources into the Infrastructure Delivery Fund (IDF) is an established principle agreed by the City Deal partners. Detailed operational financial arrangements for the IDF have been agreed by City Deal partners and the Fund is managed by Lancashire County Council as the accountable body for the LEP and for City Deal. The IDF includes a mix of national and local resources from:-

- **Department for Transport** Local Major funding
- Highways England Funding for new and existing motorway junctions
- Homes and Communities Agency Local retention of value uplift from land sales
- Lancashire Enterprise Partnership Local Growth Fund
- Lancashire County Council Capital Grants, New Homes Bonus and Land Receipts
- Preston City and South Ribble Borough Councils Business Rate Retention and New Homes Bonus
- **Private Sector** Developer contributions through CIL and S106 arrangements

#### **Fund Value**

The Fund represents a dynamic funding model, and the level of certainty around the amount and timing of resources and expenditure differs between each funding stream and infrastructure programme. Ongoing work in relation to securing income, in identifying, costing and phasing infrastructure, along with greater certainty on the phasing of development and consequent payments is reflected in the changes to the estimates of resources and expenditure presented in 2013 and those projected now.

A number of funding streams carry a greater level of certainty now, including the funding (transport and other) from the Local Growth Fund and Lancashire County Council's capital programme and reserve commitment. Land and other capital receipts are reliant on the sale of assets and there is a greater level of uncertainty around their timing and value.

Similarly, developer contributions are dependent on the development commencing, build out rates being maintained and the negotiations around s106 contributions (referred to as CIL plus in the IDF), and the amounts and timing of these are subject to fluidity.

Business Rates contributed to the City Deal fund by District councils are dependent on commercial development taking place, and importantly on an increase in collected business rates overall in each district council area.

Lancashire County Council has made a City Deal commitment to provide, from internal reserves, cash flow support for up to £107m in any one financial year during the 10-year period.

The City Deal infrastructure fund was set up to be a dynamic model and for expenditure and income to be flexed over time to ensure that, given cash flow support, the overall fund value is at least break even. Following completion of the first two years of implementation, the partners anticipate that they will need to utilise the 5 year payback provision.

Table 1 sets out total projected expenditure and resources for the City Deal Infrastructure Delivery Fund.

Table 2 sets out further detail on projected expenditure for the remainder of the City Deal period (as at March 2016).

Table 3 sets out further detail on projected resources for the remainder of the City Deal period (as at March 2016).

(Further detail on sections highlighted in green is provided in the finance plan for years 2016-19, tables 4 and figures 1 and 2 on the following pages).

Table 1 - Projected Expenditure/Resources - March 2016																		
		Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	_	Year 11	Year 12	Year 13	Year 14	Year 15
	Total	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24		2024/25	2025/26	2026/27	2027/28	2028/29
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m		£m	£m	£m	£m	£m
Projected Expenditure as at March 2016	394.293	7.408	19.564	14.166	61.058	56.582	90.589	74.408	18.950	22.927	11.441	16.113		0.415	0.284	0.201	0.130	0.056
Projected Resources as at March 2016	395.364	7.700	23.836	27.884	24.729	45.967	69.545	50.865	33.791	26.626	25.779	32.587	-	8.832	5.538	4.100	4.065	3.519
Surplus/ (Deficit)	1.071	0.292	4.272	13.718	- 36.329 -	10.614 -	21.045 -	23.543	14.841	3.699	14.338	16.474	_	8.417	5.254	3.899	3.935	3.463
Cumulative Surplus/ (Deficit)		0.292	4.564	18.282	- 18.047 -	28.661 -	49.706 -	73.249 -	58.408 -	54.710 -	40.372 -	23.898		- 15.481 -	10.226 -	6.327 -	2.392	1.071
	_	•			•	•								•		•		

		Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 1	Year 12	Year 13	Year 14	Year 15
	Total	Pre-2014/15	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/2	2025/26	2026/27	2027/28	2028/29
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
lelivery Programmes																	
lorth West Preston																	
IW Preston Green Infrastructure	5.256		-	-	0.893	0.773	0.598	0.598	0.598	0.598	0.598	0.598					
urther Community Infrastructure	4.544		-	0.063	0.646	0.686	0.591	0.591	0.591	0.591	0.591	0.191					
farket Quarter	0.400				0.400												
ast-West Spine Road	9.800		0.141	0.659	2.250	6.750											
reston Western Distributor M55 to A583, M55 Junction 2 & Land Assembly	104.500	0.197	0.994	1.500	1.500	6.109	47.100	44.100	3.000								
Cottam Parkway	15.000		0.004		0.300	0.300	0.300	1.500	2.000	10.596							
Vhittingham / Broughton / Preston East																	
6 Broughton Congestion Reduction	24.283	3.189	0.892	2.480	16.514	1.208											
M55 Junction 1 Roundabout	1.716	1,602	0.114														
N6 Junction 32	8.000		8.000														
Preston City Centre	0.000		0.000														
Preston Bus Station	23.342	0.003	0.211	0.812	10.608	11.708											
ishergate Central Gateway	7.000	1.746	1.744	2.116	1.360	0.034											
South Ribble																	
Pickerings Farm Link Road	4.500				0.050	1.250	3.200										
Noss Side Test Track Road Infrastructure	2.050					0.025	2.025										
and Between Heatherleigh and Moss Lane Spine Road	1.000				1.000												
Cuerden Strategic Site Road Infrastructure	5.050				0.050	5.000											
Community/ Green Infrastructure	7.400			0.185	1.453	0.823	0.823	0.823	0.823	0.823	0.823	0.823					
k582 South Ribble Western Distributor/ B2523 Flensburg Way	44.543	0.152	5.841	4.371	2.309	1.125	15.395	15.350	0.020	0.020	0.020	0.020					
Completion Penwortham Bypass	17.500	0.019	0.227	0.250	0.750	7.346	7.500	1.408									
lew Ribble Bridge - Preliminary Works & Route Protection	2.000	0.013	0.227	0.020	0.750	1.225	7.500	1.400									
			0.005	0.020	0.750	1.223	-					F 000					
South Ribble Other	5.000											5.000					
ducation Infrastructure - Preston ducation Infrastructure - South Ribble	28.495 11.203				6.739 3.629	0.018	0.018	0.018 0.386	5.426	5.426	5.426	5.426 1.604					
coucation intrastructure - South Ribbie	11.203				3.029	0.386	0.386	0.300	1.604	1.604	1.604	1.004					
Community Provision - Preston CC	8.031		0.803	0.803	0.403	0.803	0.803	0.803	0.803	0.803	0.803	1.203					
Community Provision - South Ribble BC	4.922		0.492	0.492	0.492	0.492	0.492	0.492	0.492	0.492	0.492	0.492					
Public Transport Corridors & Local Centres- Preston	12.125	0.250	0.028	0.140	3.175	6.450	0.082	0.250	1.750								
Public Transport Corridors & Local Centres- South Ribble	12.125	0.250	0.068	0.380	2.952	0.525	5.350	2.600	-								
CL Transport Modelling costs	0.150	-	-	0.070	0.030	0.030	0.020										
Revenue costs to be included in City Deal	0.086	-	-	0.006	0.010	0.010	0.010	0.010	0.010	0.010	0.010	0.010					
Construction inflation provision	16.188				2.640	2.869	5.013	4.162	0.453	0.815	0.130	0.104			-		
capital financing costs	8.083	-		0.181	0.153	0.636	0.882	1.316	1.399	1.168	0.963	0.661	C	.415 0.284	0.201	0.130	0.0
otal Delivery Programmes	394.293	7.408	19.564	14.166	61.058	56.582	90.589	74.408	18.950	22.927	11.441	16.113	- (	.415 0.284	0.201	0.130	0.0

Table 3 - Projected Resources as at March 2016																	
·		Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 1		Year 13	Year 14	Year 15
	Total	Pre-2014/15	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/2	2025/26	2026/27	2027/28	2028/29
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
		Actuals	Actuals A	Actuals *													
Central Government	-																
Transport funding	115.209	0.600	10.109	6.710	14.790	15.570	41.250	24.090	2.090	0.000	0.000	0.000		0.00 0.00		0.000	0.00
HCA Locally Retained Landhold Receipts	38.330	0.000	4.755	3.422	-4.551	9.373	11.278	5.562	5.656	3.372	-0.524	0.336		1.112 0.44	2 -0.678	0.000	0.00
Developer contributions ( less parish council share)	99.366	1.200	5.770	5.112	4.423	6.912	7.955	9.506	12.890	7.630	8.834	6.790		i.556 4.81	2 4.577	3.935	3.46
Lancashire County Council																	
Capital Programme	46.251	5.900	3.130	12.221	7.500	2.500	2.500	2.500	2.500	2.500	2.500	2.500		0.00 0.00	0.000	0.000	0.00
Capital Receipts	0.228	0.000	0.000	0.000	0.000	0.000	0.057	0.057	0.057	0.057	0.000	0.000		0.00		0.000	0.00
New Homes Bonus	12.953	0.000	0.000	0.000	0.142	0.440	0.727	1.144	1.666	2.132	2.513	4.188		0.00 0.00		0.000	0.00
Reserve commitment	7.000	0.000	0.000	0.000	0.000	7.000	0.000	0.000	0.000	0.000	0.000	0.000		0.00 0.00	0.000	0.000	0.00
Revenue contribution - Capital financing costs	8.082	0.000	0.000	-0.181	0.153	0.636	0.882	1.316	1.399	1.168	0.963	0.661		0.28	0.201	0.130	0.05
Preston City Council																	
Business Rates Retention	5.135		0.031	0.042	0.307	0.670	0.692	0.714	0.345	0.629	0.746	0.961		0.00 0.00		0.000	0.00
New Homes Bonus	28.051	0.000	0.000	0.097	0.405	0.920	1.656	2.537	3.676	4.814	5.763	6.429		.756 0.00	0.000	0.000	0.00
South Ribble Borough Council																	
Business Rates Retention	4.350	0.000	0.042	0.085	0.671	0.774	0.877	0.980	0.103	0.188	0.273	0.357		0.00 0.00	0.000	0.000	0.00
New Homes Bonus	25.409	0.000	0.000	0.376	0.891	1.172	1.672	2.459	3.409	4.136	4.711	5.365		.218 0.00	0.000	0.000	0.00
Moss Side Test Track Land Receipt	5.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	5.000		0.00 0.00	0.000	0.000	0.00
Total Resources	395.364	7.700	23.836	27.884	24.729	45.967	69.545	50.865	33.791	26.626	25.779	32.587		1.832 5.53	3 4.100	4.065	3.51

## Finance Plan – 2016-19 (Years 3-5)

A summary of City Deal programmed spending and the amount of income due to the fund for the 3 year period 2016-17 to 2018-19 is shown in Table 4 and figures 1 and 2.

Key items of expenditure and funding across the period 2016-19 are dependent on the milestones for the individual infrastructure, housing and employment schemes, being met.

Table 4 - summary of total resources and expenditure planned in 2016/19		
		£m
Resources		07.740
Central Government		87.710
Developer contributions ( less parish council share)		19.290
Lancashire County Council		22.536
Preston City Council		4.648
South Ribble Borough Council		6.057
		140.241
Francis differen		
Expenditure		0.005
NW Preston Green Infrastructure		2.265
Preston community Infrastructure		1.924
Market Quarter	-	0.400 9.000
East West Spine Road PWD	-	54.709
Cottam Parkway		0.900
Broughton Congestion		17.722
Preston Bus Station	-	22.316
Fishergate Central Gateway	•	1.394
Education Infrastructure - Preston	•	6.775
Public Transport Corridors & Local Centres- Preston	•	9.707
Preston Community Provision	•	2.009
Pickerings Farm Link Road	•	4.500
Moss Side Test Track Road Infrastructure		2.050
Land Between Heatherleigh and Moss Lane Spine Road	•	1.000
Cuerden Strategic Site Road Infrastructure		5.050
Community/ Green Infrastructure	•	3.099
A582 South Ribble Western Distributor/ B2523 Flensburg Way	-	18.829
Completion Penwortham Bypass		15.596
New Ribble Bridge - Preliminary Works & Route Protection		1.975
Education Infrastructure - South Ribble		4.402
Public Transport Corridors & Local Centres- South Ribble		8.827
South Ribble Community Provision		1.477
Revenue Costs City Deal Programme		0.110
Construction inflation		10.522
Capital Financing Costs		1.671
		208.230

Figure 1 – 2016-19 Resources Total

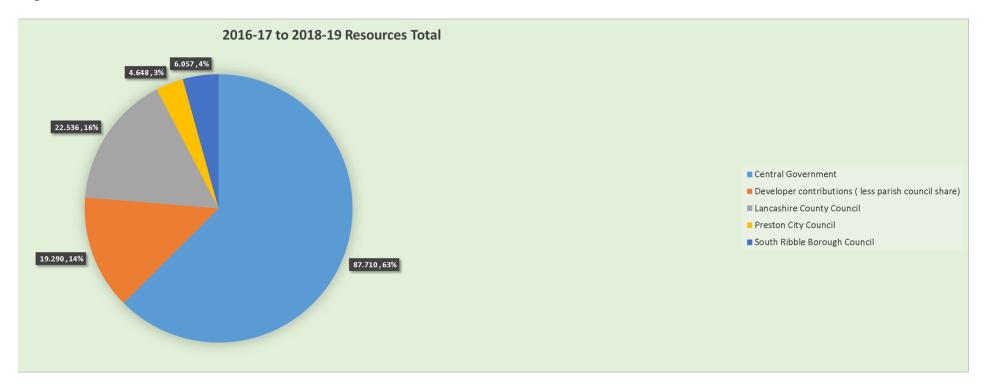
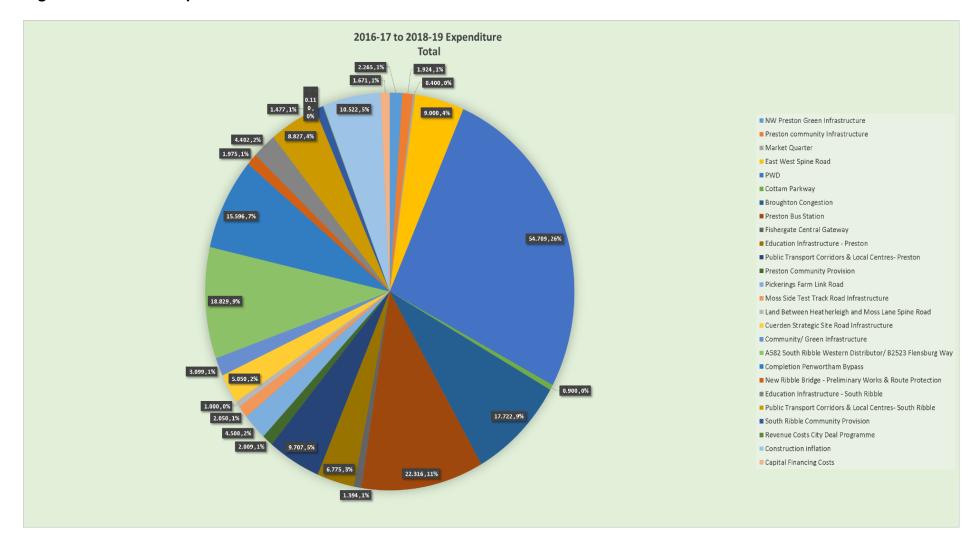


Figure 2 – 2016-19 Expenditure Total



# **Housing Sites**

The City Deal supports the delivery of 17,400 new homes across a range of strategic and smaller sites. Detailed delivery milestones for each of the sites are currently being developed and will be included in the refreshed version of this Plan in Summer 2017. The table below provides information on each of the sites identified in the City Deal agreement and provides a three year development projection for 2016-19.

#### **North West Preston**

<u>Site</u>	No of units	No of units completed as at March 2016	<u>Yr 3</u> <u>16/17</u>	<u>Yr4</u> <u>17/18</u>	<u>Yr5</u> <u>18/19</u>
Cottam Hall	326	0	0	13	40
Cottam Hall - Site K	104	38	30	36	0
Cottam Hall - Phase 2	283	0	20	40	40
Cottam Brickworks	45	0	0	0	15
North West Preston	2,863	0	0	0	100
North of Eastway	300	0	0	30	30
Eastway	140	0	0	10	28
Hoyles Lane	350	21	0	23	30
Maxy House Farm	288	8	45	60	60
Haydock Grange	420	25	45	30	30
Lightfoot Lane	330	11	0	30	30
Lightfoot Green Lane	125	0	8	30	30
Rear of RC Primary School	22	0	13	9	0
Sandyforth Lane	182	0	0	20	30
Tulketh Mill, Balcarres Road	0	0	0	0	0
Land North of Tom Benson Way	30	0	0	0	30
Land North of D'urton Lane	112	0	0	30	40
Land rr 122-152 Hoyles Lane	48	0	0	0	24

### **North East Preston**

<u>Site</u>	No of units	No of units completed as at March 2016	<u>Yr 3</u> <u>16/17</u>	<u>Yr4</u> <u>17/18</u>	<u>Yr5</u> 18/19
Whittingham Hospital	650	5	30	30	60
Land South of Whittingham Road (Moss Farm)	78	22	40	16	0
Whittingam Road (Ridings Depot)	220	0	0	0	30
Inglewhite Road	190	0	0	30	30
Fire & Rescue HQ, Garstang Road	40	0	0	0	0
Eastway Nurseries, Eastway	13	0	0	13	0
Sharoe Green Hospital	55	0	0	0	25
2 Black Bull Lane	0	0	0	0	0
167 Yewtree Avenue and 88 Fir Trees Avenue	7	0	7	0	0
Land off Forest Grove, Barton	63	40	23	0	0
Land off Ribblesdale Drive, Grimsargh	70	0	10	30	30

## **Preston City Centre**

<u>Site</u>	No of units	No of units completed as at March 2016	<u>Yr 3</u> <u>16/17</u>	<u>Yr4</u> <u>17/18</u>	<u>Yr5</u> 18/19
Parker Street	50	0	0	0	0
Goldenhill School, Cromwell Road	20	0	0	20	0
Tulketh Sports College, Tag Lane	44	0	0	0	15
Brethrens Meeting Rm, Egerton Road	12	0	0	0	0
Argyll Road Depot	300	0	0	0	0
Tetrad, New Hall Lane	189	51	26	50	62
Skeffington Road/Castleton Road	38	0	0	0	0
Deepdale Mill	28	0	0	0	0
Shelley Road/Wetherall Street	27	0	0	0	0
Stagecoach Bus Depot, Selbourne Street	32	0	0	0	0
Jubilee Trading Estate, Fylde Road	64	30	34	0	0
Spar Dist' Depot, Blackpool Road	23	0	23	0	0
Site Formerly Truro Place	14	0	0	7	7
6 - 16 Marsh Lane	20	0	20	0	0
Ashton Basin Tulketh Brow	12	0	0	0	12

## Non - Specific (Preston)

<u>Site</u>	No of units	No of units completed as at March 2016	<u>Yr 3</u> <u>16/17</u>	<u>Yr4</u> <u>17/18</u>	<u>Yr5</u> <u>18/19</u>
City Centre Allocations Allowance	0	0	0	0	0
City Centre Extant Planning Permissions	0	0	0	0	0
Re-use of Empty Homes	975	98	0	0	0
Extant Planning Permission	0	0	0	0	0
Additional Preston	785	100	200	200	200

## Penwortham & Lostock Hall

<u>Site</u>	No of units	No of units completed as at March 2016	<u>Yr 3</u> <u>16/17</u>	<u>Yr4</u> <u>17/18</u>	<u>Yr5</u> <u>18/19</u>
Pickerings Farm	1350	0	0	0	20
Vernon Carus	385	0	0	0	43
South of Longton Hall, Chapel Lane	80	0	0	0	20
Land off the Cawsey	75	71	4	0	0
Land off Liverpool Road, Hutton	46	0	0	0	20
Wateringpool Lane	80	11	35	34	0
Land off School Lane, Longton	69	4	0	0	16
Lostock Hall Gasworks	281	0	0	0	60
Land at Longton Hall, Chapel Lane	48	0	0	0	20
Lostock Hall Primary, Avondale Drive	20	0	0	0	0
Gas Holders, Lostock Hall	25	0	0	0	0
Land off Claytongate Drive	60	0	0	0	30

## **Leyland & Cuerden**

<u>Site</u>	No of units	No of units completed as at March 2016	<u>Yr 3</u> 16/17	<u>Yr4</u> <u>17/18</u>	<u>Yr5</u> <u>18/19</u>
Moss Side Test Track	750	0	0	0	0
Moss Lane - North of Northern Section - Phase 1	200	0	0	0	0
Moss Lane - North of Northern Section - Phase 2	200	0	0	0	0
Moss Lane - South of Northern Section	122	0	0	0	0
Moss Lane - South of Southern Section	175	0	16	32	32
Moss Lane - North of Southern Section	175	0	0	0	10
Altcar Lane	160	0	0	0	0
Altcar Lane - Phase 1	180	0	0	0	50
Altcar Lane - Phase 2	260	0	0	0	50
Rear of Dunkirk Mill	47	0	0	0	0
Wheelton Lane	468	102	50	55	55
Grasmere Avenue	160	0	0	0	20
Roadferry Depot	80	0	0	0	30
Dunkirk Mill	35	0	0	0	0
Land South of Centurion Way (Northern)	1	0	1	0	0
Land South of Centurion Way (Southern)	0	0	0	0	0

## Bamber Bridge

<u>Site</u>	No of units	No of units completed as at March 2016	<u>Yr 3</u> <u>16/17</u>	<u>Yr4</u> <u>17/18</u>	<u>Yr5</u> <u>18/19</u>
Land off Brindle Road - Phase 1	110	0	0	110	0
Land off Brindle Road - Phase 2	140	0	0	140	0
Coupe Foundry	80	0	0	0	0
Land off Brownedge Road	60	0	0	0	0
Arla Dairy, School Lane	209	155	54	0	0
Wesley Street Mill	190	0	0	0	30

## Non - Specific (South Ribble)

<u>Site</u>	No of units	No of units completed as at March 2016	<u>Yr 3</u> <u>16/17</u>	<u>Yr4</u> <u>17/18</u>	<u>Yr5</u> <u>18/19</u>
Small sites with planning permission	326	0	52	69	51
Small sites identified in the SHLAA	121	0	12	12	12
Large sites under construction	84	63	10	1	10
Additional South Ribble	772	0	0	0	0

## **Completed Housing Sites**

Zone	Site	No of units
		completed
North West Preston	Lime Chase	70
North West Preston	Howarth Road, Tulketh	15
North East Preston	Brookfield Arms, Croasdale Avenue	15
North East Preston	NW Water Depot, Longridge Road	34
North East Preston	Booker Cash & Carry, Holme Slack Lane	6
Preston City Centre	69 Bow Lane	5
Preston City Centre	Derby Inn, 212 Ribbleton Lane	3
Preston City Centre	Meadow House, Meadow Street	14
Preston City Centre	Land off Elizabeth Street	5
Preston City Centre	Stephenson's Arms, 21 - 23 East Street	3
Preston City Centre	DJ Ryan Depot, Inglewhite Road	10
Preston City Centre	Change of use (City Centre office to	215
	residential)	
Penwortham & Lostock	Former Prestolite Premises	79
Hall		
Penwortham & Lostock Hall	Rear of Chapel Meadow, Longton	14
Penwortham & Lostock	Liverpool Road/Jubilee Road	72
Hall	Liver poor Roddy Jubilee Rodd	, =
Penwortham & Lostock	Land off Long Moss Lane	29
Hall		
Leyland & Cuerden	Fishwick's Depot	33
Leyland & Cuerden	Group One	220
Leyland & Cuerden	LCC Offices, Brindle Road	34
Leyland & Cuerden	Former Prestolite Premises, Cleveland Road	40
Bamber Bridge	Brindle Road (Hospital Inn)	32
Total		948

# Infrastructure Delivery 2016-19

The range of infrastructure schemes being delivered as part of the City Deal have been categorised and colour coded in the activity tables, as follows:-



The activity tables which follow have been grouped by City Deal zone (set out at the end of this section) and provide high level information for each scheme and bring together the delivery forecasts with the related income/expenditure associated with that scheme.

Each infrastructure type has a standard set of milestones (with the exception of the community infrastructure revenue projects which have individually tailored milestones). The standardised milestones will make the progress monitoring process more streamlined. The milestones relevant to each scheme are set out in the activity table for ease of reference. A complete overview of all of the standardised milestones is set out below.

#### **Standard Delivery Milestones**

#### **Highway and Transport Hubs**

- 1. Concept design complete
- 2. Consultation
- 3. Concept design approved
- 4. Outline business case submitted
- 5. Outline business case approved
- 6. Planning application submitted
- 7. Planning application determined
- 8. Commencement of land and property negotiation
- 9. CPO/SRO confirmed
- 10. Detailed design and contract documents complete
- 11. Full business case approved
- 12. Construction contract awarded
- 13. Start on site
- 14. Site complete

#### **Community Infrastructure**

- 1. Design developed and completed
- 2. Design approved
- 3. Planning application submitted
- 4. Planning application determined
- 5. Funding/match funding approved
- 6. Member decision
- 7. Contract documents complete
- 8. Contract awarded
- 9. Start on site
- 10. Site complete

All of the City Deal infrastructure schemes and development sites have been grouped into one of the six area zones, which are:-

- Zone 1 North West Preston
- Zone 2 North East Preston
- Zone 3 Preston City Centre
- Zone 4 Penwortham and Lostock Hall
- Zone 5 Leyland and Cuerden
- Zone 6 Bamber Bridge

## **Zone 1 – North West Preston**

City Deal Ref:	T01 - 01			Zone	: North	West Pre	ston																				
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Developer Contributions	12.953			Infra	structur	e Type: H	lighwa	ys and Ti	ansport	Hubs																	
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LCC Capital Investment Growth Deal	7.1 5.43										provide c																
Growth Dear	5.43					port hou r 5,000 n			ate ove	r 1,400	new hon	nes, as v	vell as e	enabling	tull	ievelo	pmen	t of ne	w an	dfutu	re em	ploym	nents	sitesi	ın Easi	Prest	ton
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Construction Completion Date:	Q2 17/18			Orga	nisation	: Lancasl	ire Co	unty Cou	ncil																		
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NB: The information contained in this template relating to Broughton Bypass will be reviewed following the outcome of discussions at the City Deal Executive/Stewardship Board on 30th September.

City Deal Ref: T01 - 02 Estimated Cost: 104.5

Funding Sources:

14. Site complete

Growth Deal 68.07 Highways Agency 25 Developer Contributions 11.43

Construction Start Date: Q4 17/18
Construction Completion Date: Q3 19/20

Zone: North West Preston

Scheme: Preston Western Distributor

Infrastructure Type: Highways and Transport Hubs

Scheme Description: The new PWD will link the A583/A584 to the motorway network via a new junction on the M55, with link roads to the new housing areas in cottam and North West Preston. This road will also improve access to the Enterprise Zone at Warton, the Springfields nuclear fuel facility at Salwick and will enable the comprehensive development of the North West Preston strategic housing location.

Organisation: Lancashire County Council

Project Manager(s): Phil Wilson

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13. Start on site																																		T					Т	_

NB: Due to statutory consultation and the consideration of submissions and representations and objections there will be implications for the whole programme and there is further work underway to clarify and report this.

City Deal Ref: T01 - 03
Estimated Cost: 9.8

Funding Sources:

14. Site complete

Developer Contributions 9.8

Zone: North West Preston

Scheme: East West Link Road

Infrastructure Type: Highways and Transport Hubs

 $Scheme\ Description: The\ East\ West\ Link\ Road\ will\ connect\ the\ North\ West\ Preston\ housing\ area\ to\ the\ PWD\ from\ Lightfoot\ Lane.$ 

Organisation: Lancashire County Council

Project Manager(s): Phil Wilson

Construction Start Date: Q3 16/17
Construction Completion Date: Q3 17/18

Highways and Transport/Public Transpo	ort Milestones					Υe	ear 2	15/16	,	Year 3	16/1	17	Year	4 17,	/18	Yea	r 5 18/1	9	Year	6 19/	/20	Ye	ar 7	20/2	1	Yea	ar 8	21/2	22	Yea	ar 9 2	22/2	3	Yea	ır 10	0 23/2	24	
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NB: Due to statutory consultation and the consideration of submissions and representations and objections there will be implications for the whole programme and there is further work underway to clarify and report this.

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14. Site complete																																									
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City Deal Ref: P01 - 01
Estimated Cost: 1

Funding Sources:

14. Site complete

Intergrated Transport Fund 1

Construction Start Date: Q3 17/18
Construction Completion Date: Q3 18/19

Zone: North West Preston

Scheme: Broughton/Fulwood (North of M55)

Infrastructure Type: Public Transport Corridor/Local Centre

Scheme Description: As one of the main routes into Preston City Centre from the north, improving the A6 is a important part of the development of sustainable communities across the City Deal area. This corridor will benefit from the delivery of the Broughton Bypass.

Organisation: Lancashire County Council

Project Manager(s): John Gatheral

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10. Detailed design and contract docume	ents complete																																			I	I				
11. Full business case approved		Year	0 13/	14	Year 1 14/15	Y	ear 2	2 15	/16	Υ	ear:	3 16/	/17	Ye	ar 4	17/1	.8	Year	5 18	/19	Υe	ar 6	19/2	20	Yea	ar 7	20/2	21	Ye	ear 8	3 2 1/	22	١	ear/	9 22	2/23	T	/ear	r 10	23/2	24
12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)		0		0.009		0.	.029		П		0			0.9	62			0			0				0					0		Γ		0		I		0		
13. Start on site																																				Т	Т				

NB: The information contained in this template relating to this corridor will be reviewed following the outcome of discussions at the City Deal Executive/Stewardship Board in relation to Broughton Bypass on the 30th September as this scheme is dependant on the completion of the bypass.

City Deal Ref: P01 - 02 Zone: North West Preston Estimated Cost: 2.625 Scheme: Broughton/Fulwood (South of M55) **Funding Sources:** Intergrated Transport Fund 2.625 Infrastructure Type: Public Transport Corridor/Local Centre  $Scheme \ Description: The \ A6 runs \ through \ a \ number \ of \ key junctions, including \ Black \ Bull \ Lane, \ Watling \ Street \ Road, \ Black pool \ Road \ and \ North \ Road. \ Key \ Month \ Road \ Road \ Anne \ Month \ Road \ Roa$ locations and centres served by this route include Fulwood and Preston City Centre. This corridor will benefit from the delivery of PWD and East West Link Construction Start Date: Q2 17/18 Organisation: Lancashire County Council Construction Completion Date: Q1 18/19 Project Manager(s): Phil Wilson Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 Highways and Transport/Public Transport Milestones 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 1. Concept design complete 2. Consultation 2015/16 Milestones 2 10 13 3 12 3. Concept design approved 4. Outline business case submitted 5. Outline business case approved 6. Planning application submitted 2015/16 actuals and 7. Planning application determined 2016/17 Projected Milestones 8. Commencement of land and property negotiation 9. CPO/SRO confirmed 10. Detailed design and contract documents complete Year 2 15/16 Year 6 19/20 Year 7 20/21 11. Full business case approved Year 0 13/14 Year 1 14/15 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 8 21/22 Year 9 22/23 Year 10 23/24 Total

0.5

1.853

0.26

0.003

0.009

12. Construction contract awarded

13. Start on site 14. Site complete Expenditure Profile at 2016/17 (£m)

2.625

City Deal Ref: P01 - 03 Zone: North West Preston Estimated Cost: 2.422 Scheme: North West Preston/Cottam/Ingol/City Centre **Funding Sources:** Intergrated Transport Fund 2.422 Infrastructure Type: Public Transport Corridor/Local Centre  $Scheme\ Description: As\ one\ of\ the\ main\ routes\ into\ Preston\ City\ Centre\ from\ the\ north\ west,\ improving\ the\ B5411\ is\ a\ important\ part\ of\ the\ preston\ City\ Centre\ from\ the\ north\ west,\ improving\ the\ B5411\ is\ a\ important\ part\ of\ the\ preston\ City\ Centre\ from\ the\ north\ west,\ improving\ the\ B5411\ is\ a\ important\ part\ of\ the\ preston\ City\ Centre\ from\ the\ north\ west,\ improving\ the\ B5411\ is\ a\ important\ part\ of\ the\ preston\ City\ Centre\ from\ the\ north\ west,\ improving\ the\ B5411\ is\ a\ important\ part\ of\ the\ preston\ City\ Centre\ from\ the\ north\ west,\ improving\ the\ B5411\ is\ a\ important\ part\ of\ the\ preston\ City\ Centre\ from\ the\ north\ west,\ improving\ the\ B5411\ is\ a\ important\ part\ of\ the\ preston\ City\ Centre\ from\ the\ preston\ the\ preston\ Centre\ from\ the\ preston\ the\ preston\$ development. The B5411 runs through a number of junctions, including Tom Benson Way and Blackpool Rad before merging with the A583 Fylde Road into the City Centre. Key locations and centres served by this route include Tanterton, Ingol and Cadely. Construction Start Date: Q4 19/20 Organisation: Lancashire County Council Construction Completion Date: Q4 20/21 Project Manager(s): Phil Wilson Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 Highways and Transport/Public Transport Milestones 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 1. Concept design complete 2. Consultation 2015/16 Milestones 3. Concept design approved 3 4. Outline business case submitted 5. Outline business case approved 6. Planning application submitted 2015/16 actuals and 7. Planning application determined 2016/17 Projected Milestones 8. Commencement of land and property negotiation 9. CPO/SRO confirmed 10. Detailed design and contract documents complete Year 0 13/14 Year 1 14/15 Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 11. Full business case approved 12. Construction contract awarded Expenditure Profile at 2016/17 (£m) 0 0.04 0.032 0.6 1.75 2.422 13. Start on site 14. Site complete

City Deal Ref: P01 - 04 Zone: North West Preston Estimated Cost: 1.25 Scheme: Warton to Preston Western Distributor **Funding Sources:** Intergrated Transport Fund 1.25 Infrastructure Type: Public Transport Corridor/Local Centre  $Scheme\ Description: The\ Warton\ to\ Samlesbury\ Corridor\ has\ been\ identified\ as\ a\ priority\ corridor.\ The\ section\ from\ Warton\ to\ the\ PWD\ forms\ part\ of\ this\ priority\ corridor\ that\ priority\ corridor\ th$ corridor, improving the A584 and the A583 is a key part of the development of sustainable communities across the City Deal area. Organisation: Lancashire County Council Construction Start Date: Q3 18/19 Construction Completion Date: Q3 19/20 Project Manager(s): Phil Wilson Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 Highways and Transport/Public Transport Milestones 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 1. Concept design complete 3 10 2. Consultation 2015/16 Milestones 14 3. Concept design approved 12 4. Outline business case submitted 5. Outline business case approved 6. Planning application submitted 2015/16 actuals and 7. Planning application determined 2016/17 Projected Milestones 8. Commencement of land and property negotiation 9. CPO/SRO confirmed 10. Detailed design and contract documents complete Year 1 14/15 Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 Year 0 13/14 11. Full business case approved 12. Construction contract awarded Expenditure Profile at 2016/17 (£m) 0 0.01 0.24 1.25 13. Start on site

14. Site complete

City Deal Ref: Estimated Cost:	C01 - 01 0.06							Presto																		
unding Sources:					Sch	eme:Gu	ild Wl	heel Up	grade	Link-	P1 Blue	bellW	ay													
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Construction Completion Date:	Q1 17/18				Proj	ject Mar	nager(	s): Russ	ell Re	es																
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Community Infrastructure Milestones								r 2 15/1																											
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City Deal Ref:	C01 - 03					Zone:	North	West	Preston																					
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ity Deal Ref: stimated Cost (£m):	C01 - 04 0.428				Zon	e: North	West Pre	ston																		
Funding Sources:					Sche	eme: Lan	caster Ca	nal Tov	path																	
Developer Contributions	0.428				Infra	astructur	e Type: C	Commu	nity Infra	structur	re															
					Sche	eme Des	cription: 1	The Lan	caster Ca	nal Cycl	le impro	ovemen	t will in	volve as	eries o	ftowp	ath im <sub>l</sub>	orover	nents	forcy	ling/\	valkin	ginth	ne Land	caster (	Canal.
					Org	anisation	: Lancash	nire Cou	ınty Coui	ncil																
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Construction Completion Date:	Q3 16/17				Proj	ect Mana	ager(s):P	nii Wils	on																	
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2. Design approved		2015	/16 Miles	tone	s	П	2 7	9		10																		Т	П		П		
3. Planning application submitted				T		П	8																				T	T	M		T		
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Developer Contributions	0.06					Infr	astructi	ure T	ype: Co	mmu	nity In	frastr	uctur	e																						
						Sch	eme De	scrip	tion: U	pgrad	ing the	exisi	iting c	ycle r	oad fro	om sto	one to	tarn	nac f	from	Blac	kpod	l Roa	d to	the	Ribb	le Lir	nk Ca	anal.							
						Org	anisatio	on: La	ıncashi	re Cou	unty C	ouncil	ı																							
Construction Start Date:	Q3 17/18																																			
Construction Completion Date:	Q4 17/18					Proj	ject Ma	nage	r(s):Pr	il Wils	son																									
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1. Design developed and completed		2015/	/16 Mila	estones			2 15/16 2 Q3 Q																													
Design developed and completed     Design approved		2015/	'16 Mile	estones																																
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Design developed and completed     Design approved     Planning application submitted     Planning application determined		2015/	'16 Mile	estones																																
Design developed and completed     Design approved     Planning application submitted																																				
Design developed and completed     Design approved     Planning application submitted     Planning application determined     Funding/match funding approved     Member decision		2015/	'16 actu	als and		Q1 Q							Q4																							
Design developed and completed     Design approved     Planning application submitted     Planning application determined     Funding/match funding approved		2015/	'16 actu	als and		Q1 Q							Q4																							
Design developed and completed     Design approved     Planning application submitted     Planning application determined     Funding/match funding approved     Member decision     Contract documents complete		2015/	'16 actu	als and		Q1 Q							Q4																							
Design developed and completed     Design approved     Planning application submitted     Planning application determined     Funding/match funding approved     Member decision     Contract documents complete     Contract awarded		2015/	'16 actu	als and		Q1 Q							Q4																							
Design developed and completed     Design approved     Planning application submitted     Planning application determined     Funding/match funding approved     Member decision     Contract documents complete     Contract awarded     Start on site		2015/	/16 actu /17 Proj	als and ected M	Milestones	Q1 Q2	2 Q3 Q	Q4 Q:	Q2 (	Q3 Q4	Q1 (	9	10	Q1 Q	2 Q3	Q4 C	(1 Q2	Q3	Q4	Q1	Q2 (	23 (	4 Q:	Q2	Q3	Q4	Q1	Q2	Q3	Q4 (	Q1 (	Q2 (	Q3 C	4	Tot	tal
Design developed and completed     Design approved     Planning application submitted     Planning application determined     Funding/match funding approved     Member decision     Contract documents complete     Contract awarded     Start on site	Expenditure Profile at 2016/17 (£m)	2015/	'16 actu	als and ected M		Q1 Q	2 Q3 Q	Q4 Q:		Q3 Q4	Q1 (	9	10	Q1 Q		Q4 C	Year	Q3	Q4		Q2 (	20/2:	4 Q:	Q2	Q3	Q4	Q1	Q2	Q3	Q4 (	Q1 (	Q2 (	23/2	4	Tot 0.0	-

ity Deal Ref: stimated Cost (£m):	C01 - 07 0.025						West Pre		Gates																				
Funding Sources: Developer Contributions	0.025							_	nity Infra	structu	re																		
					Scher	ne Desc	ription:	Upgrade	e of exisi	ting gat	tes in Co	ottam o	n to ad	jacen	t cycle	paths	, to al	llow a	ccess	to cy	cles	and n	nobi	ity s	coot	ers.			
					Organ	nisation	: Lancasl	nire Cou	inty Cou	ıcil																			
Construction Start Date: Construction Completion Date:	Q4 17/18 Q4 17/18				Proje	ct Mana	ger(s):P	hil Wils	on																				
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. Design developed and completed		2015/16	Milesto	ones	Year 2 Q1 Q2	15/16 Q3 Q4	Year 3 Q1 Q2	16/17 Q3 Q4	Year 4 Q1 Q2	17/18 Q3 Q4	Year Q1 Q2	5 18/19 2 Q3 Q	Ye:	ar 6 19 Q2 Q	9/20 3 Q4	Year Q1 Q	7 20/ 2 Q3	/21 Q4 C	Year Q1 Q2	8 21/2 Q3	22 Q4	Yea Q1 C	r 9 2	2/23 3 Q	Ye 4 Q1	ear :	10 23/ 2 Q3	24 Q4	
. Design developed and completed . Design approved		2015/16	i Milesto	ones	Year 2	15/16 Q3 Q4	Year 3	16/17 Q3 Q4	Year 4	17/18 Q3 Q4	Year Q1 Q2	5 18/19 2 Q3 Q	Yea	ar 6 19 Q2 Q	9/20 3 Q4	Year Q1 Q	7 20/ 2 Q3	/21 Q4 C	Year Q1 Q2	8 21/2 2 Q3	722 Q4	Yea Q1 (	r 9 2 Q2   C	2/23 3 Q	Ye	ear:	10 23/ 2 Q3	24 Q4	
. Design developed and completed . Design approved . Planning application submitted		2015/16	Milesto	ones	Year 2 Q1 Q2	15/16 Q3 Q4	Year 3 Q1 Q2	16/17 Q3 Q4	Year 4	17/18 Q3 Q4	Year Q1 Q2	5 18/19 2 Q3 Q	Ye:	ar 6 19 Q2 Q	9/20 3 Q4	Year Q1 Q	7 20/ 2 Q3	/21 Q4 C	Year Q1 Q2	8 21/2 2 Q3	22 Q4	Yea Q1 C	r 9 2	2/23 3 Q	Ye	ear:	10 23/ 2 Q3	24 Q4	
Design developed and completed Design approved Planning application submitted Planning application determined		2015/16	Milesto	ones	Year 2 Q1 Q2	15/16 Q3 Q4	Year 3 Q1 Q2	16/17 Q3 Q4	Year 4	17/18 Q3 Q4	Year Q1 Q2	5 18/19 2 Q3 Q	Yes	Q2 Q	9/20 3 Q4	Year	7 20/ 2 Q3	/21 Q4 C	Year 01 Q	8 21/2 2 Q3	22 Q4	Yea Q1 C	r 9 2	2/23 3 Q	Ye 4 Q1	ear:	10 23/ 2 Q3	24 Q4	
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Design developed and completed Design approved Planning application submitted Planning application determined Funding/match funding approved Member decision Contract documents complete		2015/16	actuals	and	Q1 Q2	15/16 Q3 Q4	Year 3 Q1 Q2	16/17 Q3 Q4	Year 4 Q1 Q2	Q3 Q4	Q1 Q	5 18/19 2 Q3 Q	Yes	ar 6 19 Q2 Q	9/20 3 Q4	Year	7 20/ 2 Q3	/21 Q4 C	Year	8 21/2 2 Q3	Q4	Yea Q1 C	22 Ω2 Ω	2/23 3 Q4	Ye Q1	ear:	10 23/ 2 Q3	24 Q4	
Design developed and completed Design approved Planning application submitted Planning application determined Funding/match funding approved Member decision Contract documents complete		2015/16	actuals	and	Q1 Q2	15/16 Q3 Q4	Year 3 Q1 Q2	16/17 Q3 Q4	Year 4 Q1 Q2	Q3 Q4	Q1 Q	5 18/19 2 Q3 Q	Yes	Q2 Q	9/20 3 Q4	Year Q1 Q	7 20/ 2 Q3	/21 Q4 C	Year Q1 Q2	8 21/2 2 Q3	Q4	Yea Q1 0	r 9 2	2/23 3 Q4	Y6	ear :	10 23/ 2 Q3	24 Q4	
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# **Zone 2 – North East Preston**

City Deal Ref: Estimated Cost: Funding Sources: Intergrated Transport Fund	P02 - 01 1.8 1.8	Zone: North East Preston Scheme: Longridge/Grimsargh/Ribbleton/City Centre Infrastructure Type: Public Transport Corriodr/Local Centre
Construction Start Date: Construction Completion Date:	Q3 17/18 Q4 17/18	Scheme Description: As one of the main routes into Preston City Centre from the north east, improving the B6243 is a crucial part of the development of sustainable communities across the City Deal area. The B6243 runs through a number of key junctions, including Blackpool Road and serves Junction 31a at Preston East. Key locations and centres served by this route include Grimsargh, Ribbleton and the City Centre.  Organisation: Lancashire County Council  Project Manager(s): Phil Wilson

Highways and Transport/Public Transp	ort Milestones				Year	2 15/	16	Year	3 16/	17	Yea	r 4 1	7/18	Yea	ar 5 1	8/19	Ye	ar 6 :	19/20	Ye	ear 7	20/2:	1	Year	8 21	/22	Yea	ar 9 2	2/23	; Yo	ear 1	10 23/2	24		
1. Concept design complete					Q1 0	2 Q3	Q4	Q1 Q	2 Q3	Q4	Q1 C	(2 Q	3 Q4	Q1	Q2 Q	3 Q4	Q1	Q2 (	Q3 Q	4 Q1	Q2	Q3 (	Q4 C	(1 Q	2 Q:	3 Q4	Q1	Q2 C	)3 O	4 Q1	L Q2	Q3 (	Q4		
2. Consultation		2015/:	16 Milest	ones	3						1	0 1	3 14															Т	Т						
3. Concept design approved											1	2																							
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8. Commencement of land and proper	ty negotiation																																		
9. CPO/SRO confirmed																																			
10. Detailed design and contract docum	nents complete																																		
11. Full business case approved		Year	0 13/14	Year 1 14/15	Year	2 15/	16	Year	3 16/	17	Yea	r 4 1	7/18	Yea	ar 5 1	8/19	Ye	ar 6 :	19/20	Ye	ear 7	20/2:	1	Year	· 8 21	/22	Yea	ar 9 2	2/23	Y	ear 1	10 23/2	24	Т	Total
12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)		0	0		0		(	0.05			1.75			0			0			0				0			0		I		0			1.8
13. Start on site																													Т				$\top$		Т
14. Site complete																														Т				Т	Т

City Deal Ref: Estimated Cost: Funding Sources: Community/Green Infrastructure Friends of Grimsargh	C02 - 01 0.03 0.025 0.005						Sche Infra Sche seas	eme: Gr astructu eme De	rimsai ure Ty script	t Preston  rgh Green  ype: Commu  tion: This wi oor drainage	l provid	e essei	ntiald																		
Construction Start Date: Construction Completion Date:	Q4 16/17 Q4 16/17						Orga	anisatio	on: Pro	a. reston City C r(s): Matthev																					
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Community Infrastructure Milestones										ear 3 16/17											Year										
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. Design developed and completed		2015/1	16 Mile	eston	nes		Q1 Q2		4 Q1																						
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Design developed and completed     Design approved     Planning application submitted		2015/1	16 Mile	eston	nes		Q1 Q2	Q3 Q	4 Q1																						
L. Design developed and completed P. Design approved B. Planning application submitted B. Planning application determined		2015/1	16 Mile	eston	nes		Q1 Q2	Q3 Q	4 Q1																						
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1. Design developed and completed 2. Design approved 3. Planning application submitted 4. Planning application determined 5. Funding/match funding approved 6. Member decision 7. Contract documents complete 8. Contract awarded 9. Start on site		2015/1	16 actu	ıals aı	ınd		Q1 Q2	Q3 Q	4 Q1	Q2 Q3 Q4	Q1 Q2																				
Community Infrastructure Milestones 1. Design developed and completed 2. Design approved 3. Planning application submitted 4. Planning application determined 5. Funding/match funding approved 6. Member decision 7. Contract documents complete 8. Contract awarded 9. Start on site 10. Site complete		2015/1	16 actu	ials ai	ınd	stones	Q1 Q2	Q3 Q	(4 Q1	Q2 Q3 Q4	Q1 Q2	Q3 C	Q4 Q1	Q2	Q1	Q3	Q4 C	Q1 Q		Q4		Q3	Q4 (	Q1 Q	Q2 Q		Q1	Q2	2 Q3		Tot

# **Zone 3 – Preston City Centre**

City Deal Ref: Estimated Cost: Funding Sources: Lancashire County Council Capital Growth Deal  Construction Start Date: Construction Completion Date:	T03 - 01 17,342,000 15.342 2 Q3 16/17 Q2 18/19						S i a	chem nfrast chem mprov ccom Organi	e Des ved sp	eston re Typ cripti aces te all n: Lan	Bus Sine: History on: The and vof the cashi	tation ghwa he ref rehicle e depa ire Co	ys & T urbis e circu arture unty (	hmer ulatio e gate	n, nev es beir	ne car w light	park ii ting an used o	dinte	ernal r	e-de	corat	on th	roug	hout					•	•					
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Highways and Transport/Public Transpo	ort Milestones	Con	crete F	Repai	rs & C	ar Park	Ye	ar 2 1	5/16	Ye	ar 3 1	6/17	Ye	ar 4 1	7/18	Ye	ar 5 18	/19	Yea	r 6 19	/20	Yea	ar 7 20	)/21	Ye	ar 8 2	1/22	Ye	ar 9 2	2/23	Υe	ear 1	0 23/2	4	
Concept design complete		Refu	urbishi	ment			Q1	Q2 (	Q3 Q4	Q1	Q2 C	Q3 Q4					Q2 Q3																		
2. Consultation		_	5/16 ac				Ė		Ť	_	7 1	_		_	14	Ħ						Ť							Ť			Ė	Ħ	1	
3. Concept design approved		_	•			lestone	s						П																T						
4. Outline business case submitted				Ī																															
5. Outline business case approved		Con	course				Ye	ar 2 1	5/16	Ye	ar 3 1	6/17	Ye	ar 4 1	7/18	Ye	ar 5 18	/19	Yea	r 6 19	/20	Yea	ar 7 20	)/21	Ye	ar 8 2	1/22	Ye	ar 9 ?	2/23	Υe	ear 1	0 23/2	4	
6. Planning application submitted							Q1	Q2 (	Q3 Q4								Q2 Q3																		
7. Planning application determined		201	5/16 ac	tuals	and				Ť	Ħ	6	7		1	14	Ħ				T				Ť				Ħ	Ť		Ť	Ť			
8. Commencement of land and property	y negotiation	_				lestone	s			Ħ	1	13	П							T				T					ヿ	1	T			_	
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11. Full business case approved			$\neg$				Q1	Q2 (	Q3 Q4	Q1	Q2 C	Q3 Q4	Q1	Q2 (	Q3 Q4	Q1	Q2 Q3	Q4	Q1 C	2 Q3	Q4	Q1 (	Q2 Q	3 Q4	Q1	Q2 C	3 Q4	Q1	Q2 (	Q3 Q4	1 Q1	Q2	Q3 C	24	
12. Construction contract awarded		201	5/16 ac	tuals	and		Т		Ť	Ħ	6	7					14			T				Ť				Ħ	Ť		Ť	Ť	Ħ		
13. Start on site		2016	5/17 Pr	oject	ed Mi	lestone	s			Π		13																	T		T			1	
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City Deal Ref: Estimated Cost: Funding Sources:	T03 - 08 0						Sc	neme:	Fishe	-	ntral		way - Phas																			
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Highways and Transport/Public Transpo	ort Milestones									Year 31			ar 4 17/18																			
1. Concept design complete							Q1 (	Q2 Q3	Q4	Q1 Q2 C	(3 Q4	1 Q1	Q2 Q3 C	Q4 (	Q1 Q2	Q3 Q4	Q1 (	Q2 Q3	Q4	Q1 (	Q2 Q3	Q4	Q1 (	Q2 Q3	Q4	Q1 Q	2 Q3 C	(4 Q1	Q2 Q	3 Q4		
2. Consultation		2015/1	L6 Miles	ston	es				2				13 1	14																		
3. Concept design approved									3																					Ш		
4. Outline business case submitted																														Ш		
5. Outline business case approved																														Ш		
6. Planning application submitted		2015/1	L6 actua	ıls ar	nd																											
7. Planning application determined		2016/1	L7 Proje	cted	Milesto	ones										Proj		.ndo		:												
8. Commencement of land and property	y negotiation															FIU	t	illue	ı ie	vie	vv											
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NB: This project will need to	be reprogrammed and fin	ance	infor	ma	tion c	onfi	rme	d on	ce t	the ou	ttur	n or	n phase	e 2	is k	nown	.															

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Highways and Transport/Public Transp	ort Milestones											3 16/17																						23/24			
1. Concept design complete							Q1	Q2	Q3 C	(4 Q	1 Q2	Q3 C	Q4 Q:	L Q2	Q3 C	Q4 C	Q2	Q3 C	4 Q:	1 Q2	Q3 (	Q4 Q	1 Q2	Q3	Q4	Q1 C	(2 Q	Q4	Q1	Q2 (	Q3 Q4	Į Q1	Q2 C	Į3 Q4			
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3. Concept design approved								10	14			Ш						Ш												Ц			Щ	$oldsymbol{\perp}$			
4. Outline business case submitted								11																									Щ		Ш		
5. Outline business case approved								12																									Ш.				
6. Planning application submitted		2015	/16 a	ctuals	s and																																
7. Planning application determined		2016	/17 P	rojec	ted Mil	lestone	s											Dro	inct		der	rovi	<b>~~</b>														
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12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)															F	roje	ect u	nde	er re	vie	N															
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City Deal Ref: Estimated Cost: Funding Sources:	P03 - 01 2.778							ity Cen		y - Cor	ridor &	Loca	al Centr	re																
Intergrated Transport Fund	2.778				Infra	astruct	ure T	ype: Pu	ıblic T	ransp	ort Cor	ridor	/Local	Centre																
					Lane	e, whic	h forr	ms part	of thi	is corr	dor. A	sone		main r	outes	into F	Presto	n City										so a sect is corrid		
Construction Start Date:	Q1 16/17				Org	anicatio	nn I s	ancashi	re Coi	untvC	ouncil																			
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3. Concept design approved						1	2																							
4. Outline business case submitted																														
5. Outline business case approved																														
6. Planning application submitted		2015/16	actuals a	nd	2 3	1	0 13	3 1	14																		П			
7. Planning application determined		2016/17	Projecte	d Milestones																						$\Box$	П			
8. Commencement of land and proper	ty negotiation																									$\Box$		TI		
9. CPO/SRO confirmed																											П			
10. Detailed design and contract docur	ments complete																											$\Box$		
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12. Construction contract awarded		Corridor																										Q2 Q3 (		
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2.036

0.682

0.044

0.016

Expenditure Profile at 2016/17 (£m)

2.778

City Deal Ref: Estimated Cost: Funding Sources: Lancashire County Council Capital	C03 - 01 6.925 6.925	Zone: Preston City Centre  Scheme: Preston Bus Station - Youth Zone  Infrastructure Type: Community Infrastructure
Construction Start Date: Construction Completion Date:	Q2 17/18 Q3 18/19	Scheme Description: The construction of a new Youth Zone at the northern end of the western apron.  Organisation: Lancashire County Council  Project Manager(s): Andrew Barrow
Community Infrastructure Milestones		Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24
<ol> <li>Design developed and completed</li> </ol>		01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04

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Organisation: Lancashire County Council  Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year Q1 Q2 Q3 Q4 Q2 Q3 Q4 Q1	1  0.2 0.55 0.25  0.25  Community Infrastructure Type: Community Infrastructure  Scheme Description: Works will include the completion Cliff Bailey Bridge with a new permenant bridge.  Organisation: Lancashire County Council  Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 1  Q1 Q2 Q3 Q4	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  Scheme Description: Works will include the completion of a Cliff Bailey Bridge with a new permenant bridge.  Organisation: Lancashire County Council Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19  Q1 Q2 Q3 Q4 Q1 Q2	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  Scheme Description: Works will include the completion of a high Cliff Bailey Bridge with a new permenant bridge.  Organisation: Lancashire County Council  Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 1 2 2 3 24 21 22 3 24 21 22 3 24 21 22 3 24 21 22 3 24 21 22 3 24 21 22 3 24 21 22 3 24 21 22 3 24 21 22 3 24 21 22 3 24 21 22 3 3 24 21 3 24 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  Scheme Description: Works will include the completion of a high qua Cliff Bailey Bridge with a new permenant bridge.  Organisation: Lancashire County Council  Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 101 02 03 04 01 02 03 04 01 02 03 04 01 02	1 Scheme: East Cliff Bridge & Cycle Link  0.2	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  Scheme Description: Works will include the completion of a high quality cycle Cliff Bailey Bridge with a new permenant bridge.  Organisation: Lancashire County Council  Q3 16/17  Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20  Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q	1 Scheme: East Cliff Bridge & Cycle Link  0.2	1 Scheme: East Cliff Bridge & Cycle Link  0.2	1 Scheme: East Cliff Bridge & Cycle Link  0.2	1 Scheme: East Cliff Bridge & Cycle Link  0.2	1 Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25	1 Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25	1 Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25	1 Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25	1 Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  Scheme Description: Works will include the completion of a high quality cycle path from both parks to the Railway Statio Cliff Bailey Bridge with a new permenant bridge.  Organisation: Lancashire County Council  Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22  Q1 Q2 Q3 Q4 Q	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  Scheme Description: Works will include the completion of a high quality cycle path from both parks to the Railway Station an Cliff Bailey Bridgewith a new permenant bridge.  Organisation: Lancashire County Council Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23  Q1 Q2 Q3 Q4 Q1 Q2 Q3	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  Scheme Description: Works will include the completion of a high quality cycle path from both parks to the Railway Station and the Cliff Bailey Bridge with a new permenant bridge.  03 16/17  Organisation: Lancashire County Council Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  0.26  Scheme Description: Works will include the completion of a high quality cycle path from both parks to the Railway Station and the rep Cliff Bailey Bridgewith a new permenant bridge.  03 16/17 07 20 3 16/17  Organisation: Lancashire County Council Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 1 Qu Qu Qu Qu Qu Qu Qu Qu Qu Qu Qu Qu Qu	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  0.25  Scheme Description: Works will include the completion of a high quality cycle path from both parks to the Railway Station and the replacen Cliff Bailey Bridge with a new permenant bridge.  03 16/17 03 16/17 Q3 16/17  Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/2 Year 10 23/2  Q1 Q2 Q3 Q4 Q1 Q2 Q3	Scheme: East Cliff Bridge & Cycle Link  0.2 0.55 0.25  Cliff a Scheme Description: Works will include the completion of a high quality cycle path from both parks to the Railway Station and the replacement Cliff Bailey Bridge with a new permenant bridge.  Organisation: Lancashire County Council  Project Manager(s): Gary Jones  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24  Q1 Q2 Q3 Q4 Q1	1 Scheme: East Cliff Bridge & Cycle Link 0.2 0.55 0.25 Scheme Description: Works will include the completion of a high quality cycle path from both parks to the Railway Station and the replacement of the Cliff Bailey Bridgewith a new permenant bridge. 03 16/17 Q3 16/17 Q3 16/17 Q3 16/17 Q3 16/17 Q3 16/17 Vear 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 Q3 Q2 Q3 Q4 Q1 Q

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 Year 6 19/20
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 Year 8 21/22
 Year 9 22/23
 Year 10 23/24

0.165

2016/17 Projected Milestones

Expenditure Profile at 2016/17 (£m)

7. Contract documents complete

8. Contract awarded
9. Start on site
10. Site complete

Total

0.495

# **Zone 4 – Penwortham & Lostock Hall**

City Deal Ref: T04 - 01 Zone: Penwortham & Lostock Hall Estimated Cost: 17.5 Scheme: Penwortham Bypass Funding Sources: Developer Contributions 17.5 Infrastructure Type: Highways & Transport Hubs  $Scheme\ Description: A \ new\ section\ of\ road\ will\ complete the\ Penwortham\ Bypass,\ complementing\ the\ South\ Ribble\ Western\ Distributor\ capacity$ improvements and connecting the network to the Ringway. The completed bypass will signifcantly improve access between local and motorway networks, reducing congestion in Preston City Centre through by-passing the City Centre routes. It will also define the general alignment and connections to a new bridge crossing of the River Ribble linking with the PWD. Construction Start Date: Q2 17/18 Construction Completion Date: Q3 18/19 Organisation: Lancashire County Council Project Manager(s): Phil Wilson

Highways and Transport/Public Transp	ort Milestones			Year	2 15/16	Y	ear 3 1	6/17	Yea	r 4 17,	/18	Year	5 18/	19	Year 6	5 19/2	0 1	Year 7	20/21	. Y	ear 8	3 21/2	22	Year	) 22/2	3 Y	ear 1	0 23/24	
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12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)	0.019	0.227	(	).829		1			7.096			7.5		0.	829		(	)		(	0			0			0	17.5
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Construction Start Date:	Q2 16/17						Scheme: A582 Pope Lane Roundabout  Infrastructure Type: Highways and Transport Hubs  Scheme Description: Reconfiguration and enlargement of the exisiting roundabout to a signalised crossroads at Penwortham Way and Pope Lane. This will increase the capacity of this juction and future proof for the dualling of the A582.  Organisation: Lancashire County Council  Project Manager(s): Phil Wilson  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24  Q1 Q2 Q3 Q4 Q1 Q2 Q3																											
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12. Construction contract awarded

13. Start on site 14. Site complete Expenditure Profile at 2016/17 (£m)

Information to be finalised

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		Scheme: Pickerings Farm Link Road  Infrastructure Type: Highways and Transport Hubs  Scheme Description: This major development site will be served by a link road which will be implemented in accordance with an agreed phasing and infrastructure delivery schedule. This road will provide a link to the AS82 Penwortham Way and B5254 Leyland Road and could include a new bridge crossing the West Coast main line or improvements to the existing bridge.  Organisation: HCA  Project Manager(s): Nick Alderson																																			
ity Deal Ref: stimated Cost: unding Sources: eveloper Contributions CC Land Receipts	4.272 0.228  Infrastructure Type: Highways and Transport Hubs  Scheme Description: This major development site will be served by a link road which will be implemented in accordance with an agreed phasing and infrastructure delivery schedule. This road will provide a link to the AS82 Penwortham Way and BS254 Leyland Road and could include a new bridge crossing the West Coast main line or improvements to the existing bridge.  Q4 17/18  Organisation: HCA  Project Manager(s): Nick Alderson  Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 9 22/23 Year 10 23/24																																				
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Estimated Cost: 3.125																																									
County unbine Short Dates	imated Cost: 3.125  Inding Sources: Scheme: Hutton/Higher Penwortham/City Centre  Infrastructure Type: Public Transport Corridor/Local Centre  Scheme Description: As one of the main routes into Preston City Centre from the west, improving the A59 is a important part of the development. The A59 runs through a number of key junctions, including Cop Lane and Leyland Road. Key locations and centres served by this route include Hutton and Penwortham, this corridor will benefit from the delivery of Penwortham Bypass and A582 South Ribble Western Distributor.  Organisation: Lancashire County Council																																								
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12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)		0		İ	0.027	7	Ī	0.	02	1	0	.05	T		0.07	5	Ť	2.9	953			0			0		T	(	0			0		Î	0	,	T	3	3.125	-
13. Start on site																																				П	$\Box$	Т	Т	Т	Ī
14. Site complete																																									Î
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NB: The information will be	reviewed as part of the co	rid	or n	nast	erp	lann	ing	wo	rk.														Т					Т							Т				Т	T	
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City Deal Ref: P04 - 02 Zone: Penwortham & Lostock Hall Estimated Cost: 2.5 Funding Sources: Scheme: North of Lostock Lane Intergrated Transport Fund 2.5 Infrastructure Type: Public Transport Corridor/Local Centre Scheme Description: The north of Lostock Lane runs through a number of key junctions, including Lostock Lane and Brownedge Road. Key locations and centres served by this route include Lostock Hall, Tardy Gate and Lower Penwortham. This corridor will benefit from the delivery of the A582 South Ribble Western Distributor. Construction Start Date: Q4 17/18 Organisation: Lancashire County Council Construction Completion Date: Q4 20/21 Project Manager(s): Phil Wilson Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 Highways and Transport/Public Transport Milestones 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 1. Concept design complete 2. Consultation 2015/16 Milestones 3. Concept design approved 4. Outline business case submitted 5. Outline business case approved 6. Planning application submitted 2015/16 actuals and 2016/17 Projected Milestones 7. Planning application determined 8. Commencement of land and property negotiation 9. CPO/SRO confirmed 10. Detailed design and contract documents complete Year 0 13/14 Year 1 14/15 Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 11. Full business case approved Total 12. Construction contract awarded Expenditure Profile at 2016/17 (£m) 0.022 0.05 0.428 0 0 0 0 2.5 13. Start on site

14. Site complete

NB: The information will be reviewed as part of the corridor masterplanning work.

City Deal Ref: C04 - 01 Zone: Penwortham and Lostock Hall Estimated Cost: 0.05 Funding Sources: Scheme: Landmark Features - P1 Iron Horse Community/Green Infrastructure 0.05 Infrastructure Type: Community Infrastructure  $Scheme\ Description: Upgrading\ the\ local\ landmark\ feature\ at\ the\ Longmeany gate\ round about.$ Organisation: South Ribble Borough Council Construction Start Date: Q1 17/18 Project Manager(s): Howerd Booth Construction Completion Date: Q2 17/18

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Community Infrastructure Milestones							Yea	ar 2 1	5/16	Υ	ear 3 1	6/17	Ye	ar 4	17/1	8	Year	5 18/1	19	Yea	r 6 19	9/20	Ye	ar 7	20/2	1	Yea	r 8 2:	1/22		Year	9 22/	/23	Ye	ar 1	0 23/2	4	Т	Т	T
1. Design developed and completed							Q1	Q2 Q	3 Q4	Q1	Q2 C	(3 Q	1 Q1	Q2	Q3	Q4 C	(1 Q	Q3	Q4	Q1 C	Q2 Q	3 Q4	Q1	Q2	Q3 (	Q4 (	Q1 (	Q2 Q	3 Q/	4 Q	1 Q2	Q3	Q4	Q1	Q2	Q3 C	)4	Т	Т	T
2. Design approved		2015/1	16 Mil	lestor	nes				2	3		9																											I	T
3. Planning application submitted										4		10	)																											Т
4. Planning application determined																																								I
5. Funding/match funding approved																																								
6. Member decision		2015/1	16 actu	uals a	ind						1	5	8	10																										
7. Contract documents complete		2016/1	17 Pro	jecte	d Mile	stones					2	6	9																							Ш				I
8. Contract awarded											3	7																												
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City Deal Ref: C04 - 02 Zone: Penwortham and Lostock Hall Estimated Cost: 0.035 Funding Sources: Scheme: Landmark Features - P2 Leyland Tractor Community/Green Infrastructure 0.035 Infrastructure Type: Community Infrastructure  $Scheme\ Description: Upgrading\ the\ local\ landmark\ feature\ at\ the\ Schleswig\ round about.$ Organisation: South Ribble Borough Council Construction Start Date: Q3 16/17 Project Manager(s): Howerd Booth Construction Completion Date: Q3 16/17

Community Infrastructure Milestones						Yea	r 2 15	/16	Υe	ear 3 1	16/17	Ye	ar 4 1	17/18	Υe	ar 5 1	18/19	Ye	ear 6	19/20	Υe	ar 7	20/2:	1	Yea	r 8 21	/22	Υ	ear 9	22/2	23	Yea	ır 10	23/24			
1. Design developed and completed						Q1 (	Q2 Q3	Q4	Q1	Q2 (	Q3 Q4	4 Q1	Q2 (	Q3 Q4	4 Q1	Q2 (	Q3 Q4	1 Q1	Q2	Q3 Q	4 Q1	Q2	Q3 (	Q4 (	Q1 C	(2 Q	3 Q4	1 Q1	1 Q2	Q3	Q4	Q1 (	Q2	Q3 Q4			
2. Design approved		2015/16	6 Miles	tones		П			1	2	3	9													П										1		
3. Planning application submitted											4	10																						T			
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5. Funding/match funding approved																																					
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7. Contract documents complete		2016/17	7 Projec	cted Mi	lestones				2	5	8																										
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	Expenditure Profile at 2016/17 (£m)	(	0		0		0.003			0.03	32		0			0			0			0	)			0			(	)			0			0.035	35

# **Zone 5 – Leyland & Cuerden**

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City Deal Ref: Estimated Cost:	T05 - 01 1							Zor	ne: Le	ylan	d an	d Cue	rden																										
Funding Sources:								Sch	eme	:Hea	the	rleigh	and N	Moss	Lane	(Cro	ston	Road	) Spii	ne Ro	ad																		
Developer Contributions	1							Infr	rastrı	uctur	е Ту	pe: Hi	ghwa	ays &	Tran	sport	Hub	S																					
												ion: P equire																									land		
Construction Start Date:	Q3 16/17							Org	ganis	ation	: Lar	ncashi	ire Co	unty	Cour	ncil																							
Construction Completion Date:	Q1 17/18							Pro	ject∣	Mana	ger(	(s):Ph	nil WII	Ison																									
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Highways and Transport/Public Transpo	rt Milestones				+		_	Year	r 2 15	/16	Υe	ear 3 1	6/17	Ye	ear 4	17/1	8	Year	5 18/	19	Yea	r 6 19	/20	Ye	ar 7 2	20/21	.	ear 8	21/2	2	Year	9 22	23	Yea	r 10	23/24	1		+
1. Concept design complete								Q1 Q	2 Q:	Q4		Q2 (																											
2. Consultation		2015/	16 Mi	lesto	nes				3	_		14																				T	П	П			1		Т
3. Concept design approved		T.							6																T							$\top$	П	T			1		
4. Outline business case submitted																																					1		Т
5. Outline business case approved																																		П			1		Т
6. Planning application submitted		2015/	16 act	uals	and				3	6		10 1	13	14																		Т	П	П			1		Т
7. Planning application determined		2016/	17 Pro	jecte	ed Mi	ilestor	nes																																
8. Commencement of land and property	negotiation																																	$\Box$			1		
9. CPO/SRO confirmed																																							П
10. Detailed design and contract docume	ents complete																																						Т
11. Full business case approved		Year	r 0 13/	14	Year	r 1 14/:	15	Year	r <b>2 1</b> 5	/16	Ye	ar 3 1	16/17	Ye	ear 4	17/1	8	Year	5 18/	19	Yea	r 6 19	/20	Ye	ar 7	20/21	١ ١	ear 8	21/2	2	Year	9 22;	23	Yea	r 10	23/24		Total	
12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)		0	Ì		0			0			1			C	)			0	Ì		0			0			(	)			0	T		0			1	
13. Start on site																																							
14. Site complete																																							Т

City Deal Ref: T05 - 02
Estimated Cost: 2.05

Funding Sources:

Developer Contributions 2.05

Construction Start Date: Q4 17/18
Construction Completion Date: Q2 18/19

Zone: Leyland and Cuerden

Scheme: Moss Side Test Track Road Infrastructure

Infrastructure Type: Highways and Transport Hubs

Scheme Description: This mixed used scheme will require a masterplan to take the principles of the approved development brief forward. Development of the site will be dependant on the provision of infrastructure., to include new segregated accesses to the site. An infrastructure delivery schedule linked to the phases of development of the site will ensure that the development proceeds only when the necessary infrastructure is in place.

Organisation: Lancashire County Council

Project Manager(s): Phil Wilson

Highways and Transport/Public Transp	ort Milestones					Year	2 15/16	6 '	ear 3	16/17	Yea	ar 4 17	/18	Yea	r 5 18,	/19	Year	r 6 19,	20	Yea	r 7 20	)/21	Ye	ar 8 2	1/22	Ye	ar 9 ?	22/23	Ye	ar 10	23/24	
1. Concept design complete						Q1 Q	2 Q3 C	Q4 Q	1 Q2	Q3 Q4	Q1	Q2 Q3	Q4	Q1 C	Q2 Q3	Q4	Q1 Q	(2 Q3	Q4	Q1 C	22 Q	3 Q4	Q1	Q2 C	3 Q4	4 Q1	Q2 (	Q3 Q/	1 Q1	Q2 (	Q4	
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8. Commencement of land and proper	ty negotiation																												$\square$			
9. CPO/SRO confirmed																																
10. Detailed design and contract docur	nents complete																															
11. Full business case approved		Ye	ar 0 13/14	Yea	r 1 14/15	Year	2 15/16	6 '	Year 3	16/17	Yea	ar 4 17	/18	Yea	r 5 18,	/19	Year	r 6 19,	20	Yea	r 7 20	)/21	Ye	ar 8 2	1/22	Ye	ar 9 î	22/23	Ye	ar 10	23/24	To
12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)		0		0		0		0			0.025			2.025			0			0			0			0		Ί	0		2.0
13. Start on site																																
14. Site complete																																

City Deal Ref: T05 - 03
Estimated Cost: 6.002

Funding Sources:

Developer Contribution/Land Receipt 6.002

Construction Start Date: TBC
Construction Completion Date: TBC

Zone: Leyland and Cuerden

Scheme: Cuerden Strategic Site Road Infrastructure

Infrastructure Type: Highways and Transport Hubs

Scheme Description: This site is currently unserviced and therefore access infrastructure works are required to unlock the site and enable development to take place. The approved masterplan sets out how the strategic access infrastructure works will be provided through the first phase of the development, which is anticipated to be the high-end enabling use plot to the north-east of the site.

Organisation: Lancashire County Council

Project Manager(s): Chris Dyson

Highways and Transport/Public Transp	ort Milestones						Yea	ır 2 1	5/16	Υe	ear 3 1	6/17	Yea	r 4 17	7/18	Yea	ır 5 18	/19	Yea	ar 6 19	9/20	Yea	ar 72	20/21	Υ	ear:	8 21/2	22	Year	<u> 3 22/</u> 2	23 '	Year	10 23/	/24		
1. Concept design complete							Q1 C	Q2 Q	3 Q4	Q1	Q2 C	3 Q4	Q1 (	2 Q	3 Q4	Q1 (	Q2 Q:	Q4	Q1	Q2 Q	3 Q4	Q1 (	Q2 C	Q3 Q	4 Q1	1 Q2	Q3	Q4	Q1 Q2	Q3	Q4 (	21 Q	2 Q3	Q4		
2. Consultation		2015/	16 Mil	eston	es			2 3	3 6	13		14																								
3. Concept design approved									7																						П	Т	TT			
4. Outline business case submitted																																				
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8. Commencement of land and proper	ty negotiation																																			
9. CPO/SRO confirmed																																				
10. Detailed design and contract docur	ments complete																																			
11. Full business case approved		Year	0 13/1	L4	Year 11	4/15	Yea	r 2 1	5/16	Υe	ear 3 1	6/17	Yea	r 4 17	7/18	Yea	ır 5 18	/19	Yea	ar 6 19	9/20	Yea	ar 7 2	20/21	Υ	ear	8 21/2	22	Year	9 22/:	23	Year	10 23/	/24	To	tal
12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)		0		0			0			0.05			5.952	2		0			0			0				0			0	T		0		6.0	002
13. Start on site																																				
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City Deal Ref: Estimated Cost: Funding Sources: Intergrated Transport Fund  Construction Start Date: Construction Completion Date:	P05 - 01 3 3 Q1 19/20 Q4 20/21							Scheme Infrastr Scheme Lane. K Ribble <sup>1</sup> Organis	e: Sou ructur e Desc ey loo West satior	e Ty cript catio ern E	of Cuerdo of Lostock ope: Publ tion: The ons and co Distribut uth Ribb	secti entre or.	anspo ion so es ser orugh	uth of ved by	Losto this r	ock La	ne ru	ıns tl																				
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Highways and Transport/Public Transpo	ort Milestones						Υ	ear 2 1	5/16	Υe	ear 3 16/	17	Year	4 17/1	18	Year	5 18/	/19	Yea	r <b>6 1</b> 9	/20	Υe	ar 7	20/2	1	Year	8 21/	22	Yea	ar 9 2	2/23	Ye	ar 10	23/24	4		$\Box$	_
1. Concept design complete							Q1	Q2 Q	3 Q4	Q1	Q2 Q3	Q4	Q1 Q	2 Q3	Q4 C	Q1 Q	2 Q3	Q4	Q1 Q	2 Q:	3 Q4	Q1	Q2	Q3 (	Q4 C	01 Q	Q3	Q4	Q1 (	Q2 O	3 Q4	Q1	Q2 (	Q3 Q	4			
2. Consultation		2015	/16 Mile	estor	ies		T			_	3				Ť						Ť				14	Τ			Ħ	T	T	Ħ	广	十			П	
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6. Planning application submitted		2015	/16 actu	ıals a	nd																														1		П	
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12. Construction contract awarded	Expenditure Profile at 2016/17 (£m)		0		(	0		0.002	2		0.048			0			2.35			0.6			0	)			0			0			0				3	
13. Start on site																																	$\Box$				П	_
14. Site complete																														1				$\perp$			$\Box$	
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# **Zone 6 – Bamber Bridge**

13. Start on site 14. Site complete

City Deal Ref: P06 - 01 Zone: Bamber Bridge Estimated Cost: 3.35 Scheme: Bamber Bridge/City Centre **Funding Sources:** Intergrated Transport Fund 3.35 Infrastructure Type: Public Transport Corridor/Local Centre  $Scheme \, Description: As one of the \, main \, routes \, into \, Preston \, City \, Centre \, from \, the \, south, \, improving \, the \, A6/B5258 \, is \, a \, important \, part \, of \, the \, development.$ The route runs through a number of key junctions, including the A675. Key locations and centres served by this route include Bamber Bridge and Walton-Construction Start Date: Q2 16/17 Organisation: Lancashire County Council Construction Completion Date: Q2 17/18 Project Manager(s): Phil Wilson Highways and Transport/Public Transport Milestones Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 01 02 03 04 1. Concept design complete 2. Consultation 2015/16 Milestones 3. Concept design approved 4. Outline business case submitted 5. Outline business case approved 6. Planning application submitted 2015/16 actuals and 7. Planning application determined 2016/17 Projected Milestones 8. Commencement of land and property negotiation 9. CPO/SRO confirmed 10. Detailed design and contract documents complete Year 0 13/14 Year 1 14/15 Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 11. Full business case approved Expenditure Profile at 2016/17 (£m) 0.011 3.322 12. Construction contract awarded 0.017 0 3.35

#### **Non Specific**

City Deal Ref: C05 - 06 Zone: South Ribble Estimated Cost: 0.07 Scheme:Central Park Development Plan Funding Sources: Community/Green Infrastructure 0.07 Infrastructure Type: Community Infrastructure (Revenue Funded)  $Scheme\ Description: Although\ the\ first\ phase\ of\ Central\ Parks\ Catherine's\ Park\ is\ included\ in\ the\ plan,\ more\ development\ work\ will\ be\ needed\ to\ help$ bring forward subsequent phases. Organisation: South Ribble Borough Council Construction Start Date: N/A Construction Completion Date: N/A Project Manager(s): Denise Johnson Community Infrastructure Milestones Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 1. Ecological study commissioned 01 02 03 04 02 04 01 02 03 04 01 02 03 04 01 02 03 04 02 04 02 04 02 04 02 04 02 04 02 04 02 04 02 04 02 04 02 04 02 04 02 04 02 04 02 04 02 02 04 02 04 02 02 04 0 2. Ecological study complete 2015/16 Milestones 3. Secondment of member of staff to focus on access points and access through the park, delivery of sporting facilities and sports pitches and examine land acquisition 4. Adoption of final masterplan 2015/16 actuals and 2016/17 Projected Milestones Year 0 13/14 Year 1 14/15 Year 2 15/16 Year 3 16/17 Year 4 17/18 Year 5 18/19 Year 6 19/20 Year 7 20/21 Year 8 21/22 Year 9 22/23 Year 10 23/24 Total Expenditure Profile at 2016/17 (£m) 0.01 0.06 0.07

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City Deal Ref: Estimated Cost: Funding Sources: Community/Green Infrastructure	NA - 01 0.08 0.08				So In	chem nfrast chem		sure D e Typ criptic	evelo e: Con on: Thi	nmun s dev	ity Inf elopm	rastru			enue Fui lp ensur			h Ribl	ole's L	eisure	e and	Cultui	al off	<sup>f</sup> er is f	itforp	urpos	e for	the f	uture in li	ght of t <sup>i</sup>	he
Construction Start Date: Construction Completion Date:	N/A N/A				O Pi	organi rojec	sation t Mana	n: Sout	th Ribb	ise Jo	prough	1						I													
Community Infrastructure Milestones					_		5/16																						10 23/24		$\Box$
<ol> <li>Leisure review completed</li> <li>Leisure strategy update by Leisure P</li> </ol>	artnershin	2015/16	Milosto	onor	Q1	Q2 C	13   Q4	Q1 (	22 Q3	Q4	QIQ	2 Q3	Q4 (	QI Q	2 Q3 Q4	Į Q1	Q2 C	13 Q	Q1	QZ Q	3 Q4	QI	ĮΖ  Q:	3 Q4	Q1 Q	2 Q3	Q4 (	μης	Q3 Q4		$\vdash$
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. Agree brief . Consultants commence work . Complete initial draft . Consultation		2015/16	actuals		Q1 C			Q2 C	Q4																										
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# **Completed Schemes**

City Deal Complete	d Schemes
Scheme	Completion Date
Fishergate Central Gateway - Phase 1	Q3 2014/15
A582 Chain House Lane	Q3 2014/15
A582 Golden Way North	Q4 2014/15
A582 Golden Way South	Q4 2014/15
A582 Stanifield Roundabout	Q2 2015/16
Worden Park Improvements - Phase 1	Q4 2015/16
Worden Park Improvements - Phase 2	Q4 2015/16
Worden Park Improvements - Phase 3	Q4 2015/16
St Catherine's Park	Q1 2016/17
Fishergate Central Gateway - Phase 2	Q2 2016/17
A582 Tank Roundabout	Q2 2016/17

# **RISK**

The table below provides a summary of the key programme risks that have been identified and their mitigation. As the City Deal continues to be implemented, the continuing changing environment will require additional risks to be identified and managed.

Ongoing risk management is undertaken at programme, project and operational levels to ensure risks are clearly identified and support the decision making process.

RISK TYPE	MITIGATION MEASURE
RESOURCE	
1. Quantity of Resource	Mitigation
<ul><li>(i)The risk that the level of resources available from the different funding sources may be less than set out in the CD proposal.</li><li>(ii) The risk that there is a lack of skill and/or capacity to deliver the project, internally amongst the four partners.</li></ul>	<ul> <li>(ia) This risk has been mitigated by using prudent estimates of resources available, such as New Homes Bonus, CIL and Business Rates Retention. The financial values of HCA land receipts are based on the HCA's own assessments. Private sector contributions will be collected through robust and legally binding arrangements. Government policy changes to funding streams remains a risk and work is underway to analyse and mitigate.</li> <li>(ib) A "stress test" of the funding model and the assumptions within it, is being undertaken, in order to reduce the risk of over committing the fund and under delivering the programme.</li> <li>(ii) Expert resources are prioritised to the project by each partner.</li> </ul>
COST	
2. Cost Estimation	Mitigation
The risk that the cost estimates set out in the City Deal (CD) may be outside accepted tolerances.	(i) This risk was mitigated by basing initial CD costs on "live" tender costs and incorporating an optimism bias factor of 40%, in line with DfT guidelines. This therefore significantly reduces the risk of the cost outturn being under-estimated. This risk continues to be considered as further detailed design work is undertaken.

RISK TYPE	MITIGATION MEASURE
	(ii) A "stress test" of the funding model and the assumptions within it, is being undertaken, in order to reduce the risk of over committing the fund and under delivering the programme.
3. Cost Overrun	Mitigation
(i) The risk that, for infrastructure schemes and public transport corridor schemes, once land acquisition commences/compulsory purchase is concluded, unanticipated factors affecting land and compensation costs lead to an increase against estimates negatively impacting upon the infrastructure delivery fund (ii) The risk that once construction commences unanticipated abnormal factors and/or changes to design could lead to an increase against tendered prices.	<ul> <li>(i) Partners will seek to be indemnified through relevant legal agreements against compensation claims.</li> <li>(ii) This risk will be managed through LCC's robust capital cost control processes to ensure costs are maintained within approved budgets and tendered prices. Any underutilised resources will not be released until all identified cost pressures have been addressed. Ultimately, if it is not possible to mitigate adverse cost pressures, LCC, as the delivery agent for the infrastructure schemes, will manage any cost pressures within its</li> </ul>
TIMING	

#### TIMING

4. Phasing Shifts	Mitigation
(i) The risk that the developments may not cor	e (i) This risk has been mitigated through phasing of income in line with the
forward in line with the timescales set out in the C	statutory position of timescales when income streams, particularly New
proposal.	Homes Bonus and Business Rates, are payable. Legal agreements to capture
(ii) The risk that licences and consents from th	
parties aren't sec	are phased in line with the CD Infrastructure Delivery Programme. In addition
ured.	and in recognition of the fact that the cash flow profile for the Infrastructure
	Delivery Programme is not even, Lancashire County Council will financially
	stand behind the CD to allow both the base case cash-flow and some degree
	of slippage to be effectively managed. In addition, the close monitoring of both
	incoming resources and expenditure will allow sufficient advance warning of
	issues for further mitigating action, such as adjustments to programme
	phasing, to be undertaken without destabilising the overall programme.
	(ii) Assumptions made in the original delivery model are also continuously tested
	to give an updated forecast of likely development timescales

RISK TYPE	MITIGATION MEASURE
	(iii) Work is underway to look at opportunities for streamlining the planning process ensure CD applications can be dealt with efficiently to make sure that delivery and output timescales are met.  (iv) Effective forward planning and early engagement with statutory bodies.
PLANNING	
5. Delay in Road Planning	Mitigation
<ul> <li>(i) The risk that road schemes may be subject to both local and national planning processes thereby increasing delivery timescales.</li> <li>(ii) The risk that road schemes may be delayed through local planning processes.</li> <li>(iii) The risk that road schemes may be delayed due to inability to assemble land.</li> <li>(iv) The risk that the scheme may be delayed by Highway Act procedures.</li> </ul>	<ul> <li>(i) This risk is likely to be wholly mitigated through proposed amendments to the Planning Act which will remove the need for local major schemes, which connect into the Strategic Road Network, to use the Development Control Order Process.</li> <li>(ii) In addition, the road schemes are set out in the Central Lancashire Highways and Transport Masterplan, adopted in March 2013, and therefore have already been subject to extensive consultation.</li> <li>(iii) &amp; (iv) This will be mitigated through early commencement of the order processes and land acquisitions.</li> </ul>
6. Planning Approval	Mitigation
<ul><li>(i) The risk that housing/employment sites set out in the CD proposals may not receive planning consent as they are brought forward by the private sector.</li><li>(ii) The risk of planning appeals.</li><li>(iii) The risk that sites don't get allocated because Masterplans are not in place.</li></ul>	(i), (ii) & (iii) This risk has been mitigated, as all housing and employment sites set out in the CD area are set within the Central Lancashire Core Strategy, adopted in summer 2012, and therefore have already been subject to extensive consultation. The CD local authorities welcome the scope and scale of development set out in the Core Strategy. Site Allocations, Masterplans and other development documents are being resourced and progressed to ensure that proposals are supported by an up-to-date development plan. Overall, this risk continues to be monitored closely to make sure that delivery and output timescales are met.
COMMERCIAL	
7. Commercial Delivery	Mitigation

RISK TYPE	MITIGATION MEASURE
<ul> <li>(i) The risk that the private sector may not come forward with investment proposals for housing and employment sites.</li> <li>(ii) The risk that landowners may not sell due to market viability issues.</li> <li>(iii) The risk that sites outside the agreed list of City Deal development sites come forward and undermine the City Deal Programme.</li> </ul>	(i), (ii) & (iii) This risk has been mitigated, in part, through the proven private sector confidence and investment appetite in the CD area. House-builders and commercial developers are willing to invest in schemes and associated infrastructure and to secure end users, subject to a clear strategy to provide the critical infrastructure set out in the CD.  Ultimately, commercial delivery will be influenced by national and international economic conditions and overall, this risk continues to be monitored closely to make sure that delivery and output timescales are met.
MARKETING AND COMMUNICATION	
8. Consultation and marketing risk	Mitigation
(i) The risk that the project is not communicated adequately to all stakeholders. (ii) The risk that the potential of City Deal is not marketed sufficiently to attract people to live and work in the area. (iii) The reputational risk to all partner authorities if the Deal fails to deliver the intentions and aspirations set out in the Agreement	<ul> <li>(i) &amp; (ii) Early communication and establishment of working forums with key stakeholder groups, supported by a robust marketing and communications plan put in place for each project.</li> <li>(v) Robust partnership working in place supported by strong governance arrangements and an effective marketing and communications plan.</li> <li>(vi) A strong focus is on promoting central Lancashire regionally and nationally, to attract inward investment and appeal to a business audience.</li> </ul>
POLICY	to disact inward investment and appear to a submess addiction.
9. New Homes Bonus/CIL/NNDR Policy Change	Mitigation
The risk that Government may change its policy regarding the New Homes Bonus/CIL/NNDR thereby reducing the resources available to deliver the CD Delivery Infrastructure Programme.	A piece of work is being done to identify the impact of proposed changes in national policy on the City Deal. Any risks identified will be managed through negotiation between Government, the LEP and CD local authorities.
POLITICAL	
10. Political Administration Change	Mitigation

RISK TYPE	MITIGATION MEASURE
(i) The risk that local political administration changes	(i) & (ii) This risk has been mitigated by the respective Cabinets for each of the 3 CD local
may impact upon the CD proposals.	authorities endorsing the CD. City Deal governance arrangements provide the
(ii) The risk of being unable to secure partner	mechanism for managing this.
agreement and co-operation throughout the life of	
the CD programme.	

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